

**SINGAPORE AMALGAMATED SERVICES  
CO-OPERATIVE ORGANISATION LIMITED**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
(Unique Entity Number: S33CS0022K)

**Annual Report**  
**For the financial year ended 31 December 2024**



**SINGAPORE AMALGAMATED SERVICES  
CO-OPERATIVE ORGANISATION LIMITED**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
(Unique Entity Number: S33CS0022K)

Chairman : Mr. Abdul Kalam Azad  
S/o N Savukat Ally

Vice Chairman : Mr. John S/o Raghavan

Honorary Secretary : Mr. Subramaniam S/o Krishnan

Honorary Treasurer : Mr. Suguna Sundram Chakraverthy

Registered Office : 991 Alexandra Road,  
#01-04, Singapore 119964

Auditors : A2 Practice  
Public Accountants and  
Chartered Accountants of Singapore

Bankers : United Overseas Bank Ltd  
UCO Bank  
CIMB Bank

**SINGAPORE AMALGAMATED SERVICES  
CO-OPERATIVE ORGANISATION LIMITED**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
(Unique Entity Number: S33CS0022K)

**Audited Financial Statements  
For the financial year ended 31 December 2024**

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**SINGAPORE AMALGAMATED SERVICES  
CO-OPERATIVE ORGANISATION LIMITED**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
(Unique Entity Number: S33CS0022K)

**STATEMENT BY COMMITTEE OF MANAGEMENT**


In the opinion of the Committee of Management,

- a) the accompanying consolidated financial statements together with the notes thereon are properly drawn up in accordance with the provisions of the Co-operative Societies Act 1979, Co-operative Societies Rules and the Singapore Financial Reporting Standards so as to give true and fair view of the financial position of the Group and of the Society as at 31 December 2024 and of the financial performance, changes in funds and cash flows of the Group and of the Society for the year ended on that date; and
- b) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when fall due; and
- c) the receipt, expenditure, investment of moneys and the acquisition and disposal of assets by the Society during the year have been made in accordance with the By-laws of the Society, the provisions of the Act and the Rules (made under Section 95 of the Act); and
- d) proper accounting and other records have been kept by the Society.

On behalf of the Committee of Management



ABDUL KALAM AZAD  
S/O N SAVUKAT ALLY  
CHAIRMAN



SUBRAMANIAM  
S/O KRISHNAN  
HONORARY SECRETARY



SUGUNA SUNDRAM  
CHAKRAVERTHY  
HONORARY TREASURER

Singapore,  
09 APR 2025

**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF**

**SINGAPORE AMALGAMATED SERVICES  
CO-OPERATIVE ORGANISATION LIMITED**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
(Unique Entity Number: S33CS0022K)

**Report on the Audit of the Financial Statements**

**Qualified opinion**

We have audited the financial statements of the **SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE ORGANISATION LIMITED** ("the Society") and its Subsidiary ("the Group"), which comprise the statement of financial position of the Group and of the Society as at 31 December 2024, and the statements of profit or loss and other comprehensive income, statements of changes in funds and statements of cash flows of the Group and of the Society for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, except for the effects of the matters mentioned in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements of the Group and the financial statements of the Society are properly drawn up in accordance with the provisions of the Co-operative Societies Act 1979 ("the Act") and the Co-operative Societies Rules ("the Rules") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Group and of the Society as at 31 December 2024 and of the financial performance, changes in funds and cash flows of the Group and of the Society for the year ended on that date.

**Basis for Qualified Opinion**

*Investment in subsidiary and amount due from subsidiary.*

The investment in subsidiary of SGD 65,000/- and the amount due from the subsidiary of SGD 493,490/- have been included in the Society's Statement of Financial Position as at 31 December 2024. The subsidiary's financial statements as at 31 December 2024 showed net liabilities of SGD 177,618/-. We are unable to obtain sufficient appropriate audit evidence to determine recoverable amounts of investment in subsidiary and the amount due from subsidiary. Consequently, we are unable to determine whether an impairment allowance is required for these balances at this stage.

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

**Information Other than the Financial Statements and Auditor's Report Thereon**

Management is responsible for the other information. The other information (obtained prior to the date of our auditor's report) comprises the Statement by Management Committee in page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

**INDEPENDENT AUDITOR'S REPORT (Continued)**  
**TO THE MEMBERS OF**  
**SINGAPORE AMALGAMATED SERVICES**  
**CO-OPERATIVE ORGANISATION LIMITED**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
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**Information Other than the Financial Statements and Auditor's Report Thereon - continued**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. Due to the matters mentioned in the Basis for Qualified Opinion section above, we are unable to conclude whether or not the other information, containing the Committee of Management's opinion that the financial statements give a true and fair view of financial position and financial performance of the Group and the Society, is materially misstated with respect of this matter

**Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, Rules and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and or considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.

**INDEPENDENT AUDITOR'S REPORT (Continued)**  
**TO THE MEMBERS OF**  
**SINGAPORE AMALGAMATED SERVICES**  
**CO-OPERATIVE ORGANISATION LIMITED**  
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**Auditor's Responsibilities for the Audit of the Financial Statements - continued**

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern, if we conclude that material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on Other Legal and Regulatory Requirements**

**Opinion**

In our opinion, the accounting and other records required by the Act to be kept by the Society have been properly kept in accordance with the provisions of the Act.

During the course of our audit, nothing has come to our attention to cause us to believe that the receipts, expenditure and investment of moneys and the acquisition and disposal of assets by the Society during the financial year ended 31 December 2024 have not been made in accordance with the by-laws of the Society and the provisions of the Act and the Co-operative Societies Rules.



**A2 PRACTICE**  
**PUBLIC ACCOUNTANTS AND**  
**CHARTERED ACCOUNTANTS**

Singapore,  
09 April 2025

**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**  
(Registered under the Co-operative Societies Act 1979 Singapore)  
(Unique Entity Number: S33CS0022K)

**STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024**

		<u>Group</u>		<u>Society</u>	
	<u>NOTE</u>	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
		S\$	S\$	S\$	S\$
<b>ASSETS</b>					
<b>NON-CURRENT ASSETS</b>					
Investment in subsidiary	(3)	-	-	<b>65,000</b>	65,000
Due from subsidiary	(3)	-	-	<b>486,546</b>	406,405
Property, plant and equipment	(4)	<b>313,517</b>	389,583	<b>244,832</b>	292,450
Right of use assets	(5)	<b>162,822</b>	491,143	<b>117,760</b>	337,933
Investment at FVOCI	(6)	<b>56,416</b>	16,021	<b>56,416</b>	16,021
Total non-current assets		<b>532,755</b>	896,747	<b>970,554</b>	1,117,809
<b>CURRENT ASSETS</b>					
Inventories	(7)	<b>4,305</b>	1,135	<b>4,305</b>	1,135
Trade and other receivables	(8)	<b>546,860</b>	405,624	<b>454,110</b>	278,528
Cash and cash equivalents	(9)	<b>1,643,771</b>	1,916,187	<b>1,501,504</b>	1,889,534
Total current assets		<b>2,194,936</b>	2,322,946	<b>1,959,919</b>	2,169,197
<b>TOTAL ASSETS</b>		<b>2,727,691</b>	3,219,693	<b>2,930,473</b>	3,287,006
<b>EQUITY FUNDS AND LIABILITIES</b>					
<b>FUNDS</b>					
General Fund		<b>1,501,812</b>	1,550,072	<b>1,762,395</b>	1,832,327
SASCO Community Project Fund		<b>563,157</b>	563,157	<b>563,157</b>	563,157
Statutory Reserve fund		<b>46,103</b>	46,103	<b>46,103</b>	46,103
Fair value reserve		<b>16,076</b>	15,086	<b>16,076</b>	15,086
Total equity		<b>2,127,148</b>	2,174,418	<b>2,387,731</b>	2,456,673
<b>NON-CURRENT LIABILITIES</b>					
Lease liabilities	(12)	-	117,029	-	69,933
		-	117,029	-	69,933
<b>CURRENT LIABILITIES</b>					
Trade and other payables	(10)	<b>483,488</b>	645,884	<b>472,782</b>	588,824
Lease liabilities	(12)	<b>117,055</b>	282,362	<b>69,960</b>	171,576
Total current liabilities		<b>600,543</b>	928,246	<b>542,742</b>	760,400
Total liabilities		<b>600,543</b>	1,045,275	<b>542,742</b>	830,333
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>2,727,691</b>	3,219,693	<b>2,930,473</b>	3,287,006

The accompanying notes form an integral part of these financial statements.



**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**

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**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	NOTE	<u>Group</u>		<u>Society</u>	
		<u>2024</u> S\$	<u>2023</u> S\$	<u>2024</u> S\$	<u>2023</u> S\$
<b><u>Revenue</u></b>					
Childcare fees	(13)	2,578,233	2,281,412	2,165,315	2,071,440
		2,578,233	2,281,412	2,165,315	2,071,440
<b><u>Other Income</u></b>					
Grant-IRAS/CPF	(13)	82,703	178,177	82,703	177,999
Other miscellaneous income	(13)	2,968,045	2,242,267	3,055,681	2,240,675
Interest income	(13)	46,164	69,290	46,164	69,290
		3,096,912	2,489,734	3,184,548	2,487,964
		5,675,145	4,771,146	5,349,863	4,559,404
<b><u>Less: Operating expenses</u></b>					
Employee benefit expenses	(13)	2,478,966	2,501,434	2,419,793	2,360,161
Amortisation and depreciation	(13)	407,112	250,651	267,790	155,282
Other expenses	(13)	2,833,125	1,965,416	2,728,010	1,827,351
		5,719,203	4,717,501	5,415,593	4,342,794
<b>(Deficit) /Surplus before contribution to Central Co-operative Fund</b>		<b>(44,058)</b>	53,645	<b>(65,730)</b>	216,610
<b>Contribution to Central Co-operative Fund</b>	(11)	<b>(4,202)</b>	(7,629)	<b>(4,202)</b>	(7,629)
<b>(Deficit) /Surplus after contribution to Central Co-operative Fund</b>		<b>(48,260)</b>	46,016	<b>(69,932)</b>	208,981
<b><u>Other comprehensive income</u></b>					
Fair value adjustments – investments at FVOCI		990	5,680	990	5,680
<b>Total comprehensive (deficit) /surplus for the financial year</b>		<b>(47,270)</b>	51,696	<b>(68,942)</b>	214,661

The accompanying notes form an integral part of these financial statements

**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**

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**CONSOLIDATED STATEMENT OF CHANGES IN FUNDS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

<u>Group</u>	SASCO				<u>TOTAL</u>
	<u>GENERAL</u> <u>FUND</u>	<u>COMMUNITY</u> <u>PROJECT</u> <u>FUND</u>	<u>STATUTORY</u> <u>RESERVE</u> <u>FUND</u>	<u>FAIR</u> <u>VALUE</u> <u>RESERVE</u>	
<u>2024</u>	S\$	S\$	S\$	S\$	S\$
As at 1 January 2024	1,550,072	563,157	46,103	15,086	2,174,418
Total comprehensive deficit for the financial year					
Net loss for the financial year	<b>(48,260)</b>	-	-	-	<b>(48,260)</b>
Other comprehensive income	-	-	-	990	990
	<b>(48,260)</b>	-	-	990	<b>(47,270)</b>
As at 31 December 2024	<b>1,501,812</b>	<b>563,157</b>	<b>46,103</b>	<b>16,076</b>	<b>2,127,148</b>

	SASCO				<u>TOTAL</u>
	<u>GENERAL</u> <u>FUND</u>	<u>COMMUNITY</u> <u>PROJECT</u> <u>FUND</u>	<u>STATUTORY</u> <u>RESERVE</u> <u>FUND</u>	<u>FAIR</u> <u>VALUE</u> <u>RESERVE</u>	
<u>2023</u>	S\$	S\$	S\$	S\$	S\$
As at 1 January 2023	1,522,273	544,940	46,103	9,406	2,122,722
Total comprehensive income for the financial year					
Net profit for the financial year	27,799	18,217	-	-	46,016
Other comprehensive income	-	-	-	5,680	5,680
	27,799	18,217	-	5,680	51,696
As at 31 December 2023	<b>1,550,072</b>	<b>563,157</b>	<b>46,103</b>	<b>15,086</b>	<b>2,174,418</b>

The accompanying notes form an integral part of these financial statements.

**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**

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**STATEMENT OF CHANGES IN FUNDS**

**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

<u>Society</u>	<u>GENERAL FUND</u>	<u>SASCO COMMUNITY PROJECT FUND</u>	<u>STATUTORY RESERVE FUND</u>	<u>FAIR VALUE RESERVE</u>	<u>TOTAL</u>
<u>2024</u>	S\$	S\$	S\$	S\$	S\$
As at 1 January 2024	1,832,327	563,157	46,103	15,086	2,456,673
Total comprehensive deficit for the financial year					
Net loss for the financial year	(69,932)	-	-	-	(69,932)
Other comprehensive income	-	-	-	990	990
	(69,932)	-	-	990	(68,942)
As at 31 December 2024	<b>1,762,395</b>	<b>563,157</b>	<b>46,103</b>	<b>16,076</b>	<b>2,387,731</b>

<u>2023</u>	<u>GENERAL FUND</u>	<u>SASCO COMMUNITY PROJECT FUND</u>	<u>STATUTORY RESERVE FUND</u>	<u>FAIR VALUE RESERVE</u>	<u>TOTAL</u>
<u>2023</u>	S\$	S\$	S\$	S\$	S\$
As at 1 January 2023	1,641,563	544,940	46,103	9,406	2,242,012
Total comprehensive income for the financial year					
Net profit for the financial year	190,764	18,217	-	-	208,981
Other comprehensive income	-	-	-	5,680	5,680
	190,764	18,217	-	5,680	214,661
As at 31 December 2023	<b>1,832,327</b>	<b>563,157</b>	<b>46,103</b>	<b>15,086</b>	<b>2,456,673</b>

The accompanying notes form an integral part of these financial statements.

**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**

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**STATEMENT OF CASH FLOWS**

**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	<u>Group</u>		<u>Society</u>		
	<u>NOTE</u>	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
		S\$	S\$	S\$	S\$
<b>Cash flows from operating activities</b>					
(Deficit) / Surplus from the operations for the financial year		(44,058)	53,645	(65,730)	216,610
Adjustments for:					
Depreciation		407,112	250,651	267,790	155,282
Interest on lease		16,872	28,879	8,978	18,064
Operating cash flow before working capital changes		379,926	333,175	211,038	389,956
<u>Changes in working capital:</u>					
Inventories		(3,170)	6,733	(3,169)	6,733
Trade and other receivables		(141,236)	(85,273)	(175,582)	(18,264)
Trade and other payables		(166,598)	(57,329)	(120,244)	(85,146)
Cash generated from operations		68,922	197,306	(87,957)	293,279
CCF contribution		-	(41,297)	-	(41,297)
Net cash generated from / (used in) operating activities		68,922	156,009	(87,957)	251,982
<b>Cash flows from investing activities</b>					
Payment for purchase of plant and equipment		(2,725)	(158,139)	-	(36,634)
Purchase of unquoted shares		(39,405)	-	(39,405)	-
Loan to subsidiary		-	-	(80,141)	(283,228)
Net cash used in investing activities		(42,130)	(158,139)	(119,546)	(319,862)
<b>Cash flows from financing activities</b>					
Interest on lease liabilities		(16,872)	(28,879)	(8,978)	(18,064)
Payment of lease liabilities		(282,336)	(220,878)	(171,549)	(162,463)
Net cash used in financing activities		(299,208)	(249,757)	(180,527)	(180,527)
<b>Net decrease in cash and cash equivalents</b>		(272,416)	(251,887)	(388,030)	(248,407)
<b>Cash and cash equivalents at beginning of financial year</b>		1,916,187	2,168,074	1,889,534	2,137,941
<b>Cash and cash equivalents at end of financial year</b>	(9)	1,643,771	1,916,187	1,501,504	1,889,534

The accompanying notes form an integral part of these financial statements.

**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**

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**NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2024**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

The consolidated financial statements of the SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE ORGANISATION LIMITED (“the Society”) for the financial year ended 31 December 2024 were authorised for issue by the Committee of Management on the date of the Statement by Committee of Management (“COM”).

**1. SOCIETY INFORMATION**

SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE ORGANISATION SOCIETY LIMITED AND ITS SUBSIDIARIES. is a co-operative society, which is registered under the Co-operatives Societies Act 1979.

The principal activities of the Society are that of running childcare centres and organise community projects.

The principal activities of the subsidiaries are disclosed in Note 3 of the financial statements.

There have been no significant changes in the nature of these activities during the financial year.

The registered office is at 991 Alexandra Road #01-04 Singapore 119964 and its principal places of business are at BLK 93 #01-1477 Bedok North Ave 4, Singapore 460093, Blk 102, #01-78 Bukit Purmei Road, Singapore 090102 and Blk 711 B1 -11 Jurong West Street 71, Singapore 170711, Blk 114 Whampoa Road. #01-123 Singapore 320114 and Blk 29 Jalan Bhagia #01-38 Singapore 320029, 101 Cantonment Road #03-01 Singapore 089774.

**2. BASIS OF PREPARATION**

The financial statements have been prepared in accordance with the Singapore Financial Reporting Standards (SFRS) and with the provisions of Co-operative Societies Act 1979.

The financial statements have been prepared on the historical cost basis except as otherwise described in the accounting policy notes that follow.

SASCO Senior Citizen’s Home (the “Home”) is a programme set up by the Society to run homes and other services for the elders. The Home which has a separate Board of Directors who establishes the management policies and oversees its operations. The Society does not control the activities of the Home and does not get variable returns from the financial performance of the Home. Further the combined financial statements of the Society with the Home’s financial statements will not faithfully represent Society’s financial position and the financial performance. Accordingly, the Society does not combine and present its financial statements together with the Homes’s financial statements. The Home’s audited financial statements can be found at the Home’s website <https://sasco.org.sg>.

**SINGAPORE AMALGAMATED SERVICES CO-OPERATIVE  
ORGANISATION LIMITED AND ITS SUBSIDIARY**

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**NOTES TO THE FINANCIAL STATEMENTS – CONTINUED**

**2. BASIS OF PREPARATION - continued**

These financial statements are presented in Singapore Dollars (S\$) which is the Society's functional and the Group's presentation currency.

*Use of estimates and judgment*

The preparation of the financial statements in conformity with FRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

*Judgement made in applying accounting policies*

The Management Committee have not made any judgement in the process of applying the Group's accounting policies that have the most significant effect on the amounts recognised in the financial statements.

*Key sources of estimation uncertainty*

Except the following, there are no key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

*Investment in subsidiary and due from subsidiary*

The Group assesses whether at each reporting date there is any objective evidence that interest in subsidiary is impaired. Where there is objective evidence of impairment, the recoverable amounts are estimated based on the value-in-use and the fair value less costs to sell. Estimating the value-in-use requires the Group to make an estimate of the expected future cash flows to be generated by the investee company and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of the Society's investment in subsidiary and amount due from subsidiary as at 31 December 2024 are disclosed in Note 3.

*Adoption of new and revised standards*

The accounting policies adopted are consistent with those of the previous financial year except as disclosed in Note 19 - material accounting policy information. The Group and Society has adopted the following amendments and improvements which are relevant to the Group and Society and are effective for annual financial periods beginning on or after 1 January 2024.

- Amendments to FRS 1 Presentation of Financial Statements: Classification of Liabilities as Current or Non-current
- Amendments to FRS 1 Presentation of Financial Statements: Non-current Liabilities with Covenants
- Amendments to FRS 7 Statement of Cashflows and FRS 107 Financial Instruments: Disclosures: Supplier Finance Arrangements

The adoption of above standards and amendments did not have any material effect on the financial performance or position of the Group and Society.

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**3. INVESTMENT IN SUBSIDIARY- SOCIETY**

	<b>2024</b>	<b>2023</b>
	<b>S\$</b>	<b>S\$</b>
Unquoted equity shares, at cost	65,000	65,000

The details of the subsidiaries as follows:

<u>Name of Subsidiary</u>	<u>Principle Activities</u>	<u>Place of incorporation and business</u>	<u>Effective equity held of Group</u>		<u>Cost of investment</u>	
			<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
			<u>%</u>	<u>%</u>	<u>S\$</u>	<u>S\$</u>
CCCS International Learning Institute Pte. Ltd.	Providing corporate training services and motivational courses.	Singapore	100	100	<b>65,000</b>	65,000
					<b>65,000</b>	65,000

The amount due from subsidiary is interest free, unsecured and not repayable within next twelve months.

**4. PROPERTY, PLANT AND EQUIPMENT**

<u>Group</u>	<u>Course Materials</u>	<u>Furniture and Fittings</u>	<u>Office Equipment</u>	<u>Renovation</u>	<u>Computers and software</u>	<u>Toys and books</u>	<u>Total</u>
<b>2024</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
<u>Cost</u>							
As at 01.01.2024	45,048	255,732	84,642	667,287	175,036	9,647	1,237,392
Additions	-	-	2,725	-	-	-	2,725
<b>As at 31.12.2024</b>	<b>45,048</b>	<b>255,732</b>	<b>87,367</b>	<b>667,287</b>	<b>175,036</b>	<b>9,647</b>	<b>1,240,117</b>
<u>Accumulated Depreciation</u>							
As at 01.01.2024	32,104	149,961	57,432	469,792	130,527	7,993	847,809
Charge for the financial year	6,334	10,996	3,050	45,181	12,733	497	78,791
<b>As at 31.12.2024</b>	<b>38,438</b>	<b>160,957</b>	<b>60,482</b>	<b>514,973</b>	<b>143,260</b>	<b>8,490</b>	<b>926,600</b>
<u>Carrying Value</u>							
<b>As at 31.12.2024</b>	<b>6,610</b>	<b>94,775</b>	<b>26,885</b>	<b>152,314</b>	<b>31,776</b>	<b>1,157</b>	<b>313,517</b>

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**4. PROPERTY, PLANT AND EQUIPMENT – continued**

<u>Group</u>	<u>Course Materials</u>	<u>Furniture and Fittings</u>	<u>Office Equipment</u>	<u>Renovation</u>	<u>Computers and software</u>	<u>Toys and books</u>	<u>Total</u>
<u>2023</u>	S\$	S\$	S\$	S\$	S\$	S\$	S\$
<u>Cost</u>							
As at 01.01.2023	26,048	247,986	83,219	564,782	147,571	9,647	1,079,253
Additions	19,000	7,746	1,423	102,505	27,465	-	158,139
<b>As at 31.12.2023</b>	<b>45,048</b>	<b>255,732</b>	<b>84,642</b>	<b>667,287</b>	<b>175,036</b>	<b>9,647</b>	<b>1,237,392</b>
<u>Accumulated Depreciation</u>							
As at 01.01.2023	26,048	137,033	54,427	418,340	116,076	7,283	759,207
Charge for the financial year	6,056	12,928	3,005	51,452	14,451	710	88,602
<b>As at 31.12.2023</b>	<b>32,104</b>	<b>149,961</b>	<b>57,432</b>	<b>469,792</b>	<b>130,527</b>	<b>7,993</b>	<b>847,809</b>
<u>Carrying Value</u>							
<b>As at 31.12.2023</b>	<b>12,944</b>	<b>105,771</b>	<b>27,210</b>	<b>197,495</b>	<b>44,509</b>	<b>1,654</b>	<b>389,583</b>

<u>Society</u>	<u>Furniture and Fittings</u>	<u>Office Equipment</u>	<u>Renovation</u>	<u>Computers and software</u>	<u>Toys &amp; books</u>	<u>Total</u>
<u>2024</u>	S\$	S\$	S\$	S\$	S\$	S\$
<u>Cost</u>						
As at 01.01.2024	248,977	69,486	374,538	101,484	9,647	804,132
Additions	-	-	-	-	-	-
<b>As at 31.12.2024</b>	<b>248,977</b>	<b>69,486</b>	<b>374,538</b>	<b>101,484</b>	<b>9,647</b>	<b>804,132</b>
<u>Accumulated Depreciation</u>						
As at 01.01.2024	132,186	42,276	271,087	58,140	7,993	511,682
Charge for the financial year	10,996	2,823	21,267	12,034	497	47,617
<b>As at 31.12.2024</b>	<b>143,182</b>	<b>45,099</b>	<b>292,354</b>	<b>70,174</b>	<b>8,490</b>	<b>559,299</b>



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**4. PROPERTY, PLANT AND EQUIPMENT– continued**

<u>Society</u>	<u>Furniture and Fittings</u>	<u>Office Equipment</u>	<u>Renovation</u>	<u>Computers and software</u>	<u>Toys &amp; books</u>	<u>Total</u>
<u>2023</u>	S\$	S\$	S\$	S\$	S\$	S\$
<u>Cost</u>						
As at 01.01.2023	241,231	68,063	374,538	74,019	9,647	767,498
Additions	7,746	1,423	-	27,465	-	36,634
As at 31.12.2023	<b>248,977</b>	<b>69,486</b>	<b>374,538</b>	<b>101,484</b>	<b>9,647</b>	<b>804,132</b>
<u>Accumulated Depreciation</u>						
As at 01.01.2023	119,258	39,271	245,164	44,387	7,283	455,363
Charge for the financial year	12,928	3,005	25,923	13,753	710	56,319
As at 31.12.2023	<b>132,186</b>	<b>42,276</b>	<b>271,087</b>	<b>58,140</b>	<b>7,993</b>	<b>511,682</b>
<u>Carrying Value</u>						
As at 31.12.2023	<b>116,791</b>	<b>27,210</b>	<b>103,451</b>	<b>43,344</b>	<b>1,654</b>	<b>292,450</b>

**5. RIGHT OF USE ASSETS**

	<u>Group</u>		<u>Society</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	S\$	S\$	S\$	S\$
<u>Cost</u>				
As at beginning of the year	<b>716,512</b>	500,216	<b>500,216</b>	500,216
Addition during the year	-	216,296	-	-
<b>As at end of the year</b>	<b>716,512</b>	<b>716,512</b>	<b>500,216</b>	<b>500,216</b>
<u>Accumulated Amortisation</u>				
As at beginning of the year	<b>225,369</b>	63,320	<b>162,283</b>	63,320
Charge for the financial year	<b>328,321</b>	162,049	<b>220,173</b>	98,963
<b>As at end of the year</b>	<b>553,690</b>	225,369	<b>382,456</b>	162,283
<u>Carrying Value</u>				
<b>As at end of the year</b>	<b>162,822</b>	491,143	<b>117,760</b>	337,933

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**6. INVESTMENT AT FVOCI (FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME)**

	<u>Group</u>		<u>Society</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	S\$	S\$	S\$	S\$
Quoted equity investments in Singapore, at cost	935	935	935	935
Unquoted equity investment in Singapore, at cost	39,405	-	39,405	-
	<u>40,340</u>	<u>935</u>	<u>40,340</u>	<u>935</u>
Fair value adjustments:				
At beginning of the year	16,905	16,905	16,905	16,905
Addition during the year	39,405	-	39,405	-
Fair value adjustment for the year	106	(884)	106	(884)
At end of financial year	56,416	16,021	56,416	16,021
Market Value	<u>56,416</u>	<u>16,021</u>	<u>56,416</u>	<u>16,021</u>

The investment in quoted shares is not held for trading and which the Society had irrevocably elected at initial recognition to recognise in this category. This is long term investment and the Society considers this classification to be more relevant. The fair value is based on the quoted market price as at the balance sheet date.

The Group's unquoted equity investment consists of 2,130 shares in Income Insurance Limited..

**7. INVENTORIES**

	<u>Group</u>		<u>Society</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	S\$	S\$	S\$	S\$
Childcare centres - Uniforms	3,345	1,135	3,345	1,135
- Others	960	-	960	-
	<u>4,305</u>	<u>1,135</u>	<u>4,305</u>	<u>1,135</u>

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**8. TRADE AND OTHER RECEIVABLES**

	<u>Group</u>		<u>Society</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	S\$	S\$	S\$	S\$
Third parties	18,987	51,361	505	4,128
Related party	277,767	207,185	331,887	207,185
	<b>296,754</b>	258,546	<b>332,392</b>	211,313
<b>Other receivables</b>				
Deposits	86,067	88,155	46,496	47,496
Grant receivable	80,804	-	-	-
Other receivables	66,119	57,356	65,737	18,424
	<b>232,990</b>	145,511	<b>112,233</b>	65,920
Prepayments	17,116	1,567	9,485	1,295
	<b>546,860</b>	<b>405,624</b>	<b>454,110</b>	<b>278,528</b>

Amount due from related party is non-trade in nature, unsecured and has no fixed terms of repayment.

**9. CASH AND CASH EQUIVALENTS**

	<u>Group</u>		<u>Society</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	S\$	S\$	S\$	S\$
Cash in hand	8,509	7,861	7,000	7,000
Cash at banks	726,514	671,901	585,756	646,109
	<b>735,023</b>	679,762	<b>592,756</b>	653,109
Fixed Deposits - General fund	397,445	725,122	397,445	725,122
Fixed Deposits – SASCO Community project fund	511,303	511,303	511,303	511,303
	<b>908,748</b>	1,236,425	<b>908,748</b>	1,236,425
Cash and cash equivalent as at the year end	<b>1,643,771</b>	1,916,187	<b>1,501,504</b>	1,889,534

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**10. TRADE AND OTHER PAYABLES**

	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
<u>Trade payables</u>	S\$	S\$	S\$	S\$
Third parties	126,388	115,804	123,153	94,971
<b><u>Other Payables</u></b>				
- Accrued expenses	139,447	283,419	134,208	269,505
- Related parties' payables	-	350	-	350
Financial liabilities	139,447	283,769	134,208	269,855
- Central Co-op Fund Payable	-	7,629	-	7,629
- Deposit from parents	132,943	142,766	132,943	142,766
- Advance fee received	1,324	18,350	-	-
- GST payable	82,478	73,603	82,478	73,603
- Deferred revenue	908	3,963	-	-
	<b>217,653</b>	246,311	<b>215,421</b>	223,998
	<b>483,488</b>	645,884	<b>472,782</b>	588,824

**11. CENTRAL CO-OPERATIVE FUND (CCF)**

Section 71(1) of the Co-operative Societies Act 1979, requires every society to contribute 5% of the first S\$ 500,000 (1<sup>ST</sup> tier CCF contribution and 20% thereafter 2<sup>ND</sup> tier CCF contribution) of the surplus resulting from operations of the Society each year to the Central Co-operative Fund.

**12. LEASE LIABILITIES**

The Society has lease contracts for an office equipment. The Society's obligations under these leases are secured by the lessor's title to the leased assets. The lease liabilities under these contracts are as follows:

**(a) Carrying amount of right-of-use assets classified within plant and equipment**

	<u>Group</u>		<u>Society</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	S\$	S\$	S\$	S\$
		Restated		Restated
<b>Payable:</b>				
Within one year	117,055	282,362	69,960	171,576
Between 2 to 5 years	-	117,029	-	69,933
	<b>117,055</b>	399,391	<b>69,960</b>	241,509

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**12. LEASE LIABILITIES – continued**

**(b) Lease liabilities**

**Group**

<b><u>2024</u></b>	<b>1-Jan-24</b>	<b>Additions</b>	<b>Accretion of interests</b>	<b>Other</b>	<b>Cash flows</b>	<b>31-Dec-24</b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
<b>Lease liabilities</b>						
Current	282,362	-	16,872	117,029	(299,208)	117,055
Non-current	117,029	-	-	(117,029)	-	-
	<b>399,391</b>	<b>-</b>	<b>16,872</b>	<b>-</b>	<b>(299,208)</b>	<b>117,055</b>

<b><u>2023</u></b>	<b>1-Jan-23</b>	<b>Additions</b>	<b>Accretion of interests</b>	<b>Other</b>	<b>Cash flows</b>	<b>31-Dec-23</b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
<b>Lease liabilities</b>						
Current	162,462	216,296	28,879	66,724	(191,999)	282,362
Non-current	241,510	-	-	(124,481)	-	117,029
	<b>403,972</b>	<b>216,296</b>	<b>28,879</b>	<b>(57,757)</b>	<b>(191,999)</b>	<b>399,391</b>

**Society**

<b><u>2024</u></b>	<b>1-Jan-24</b>	<b>Additions</b>	<b>Accretion of interests</b>	<b>Other</b>	<b>Cash flows</b>	<b>31-Dec-24</b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
<b>Lease liabilities</b>						
Current	171,576	-	8,978	69,933	(180,527)	69,960
Non-current	69,933	-	-	(69,933)	-	-
	<b>241,509</b>	<b>-</b>	<b>8,978</b>	<b>-</b>	<b>(180,527)</b>	<b>69,960</b>

**Society -**

<b><u>2023</u></b>	<b>1-Jan-23</b>	<b>Additions</b>	<b>Accretion of interests</b>	<b>Other</b>	<b>Cash flows</b>	<b>31-Dec-23</b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
<b>Lease liabilities</b>						
Current	162,462	-	18,064	171,577	(180,527)	171,576
Non-current	241,510	-	-	(171,577)	-	69,933
	<b>403,972</b>	<b>-</b>	<b>18,064</b>	<b>-</b>	<b>(180,527)</b>	<b>241,509</b>

**(c) Amounts recognised in profit and loss**

	<b><u>Group</u></b>		<b><u>Society</u></b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
Depreciation of right-of-use assets	328,321	4,761	220,173	4,761
Interest expense on lease liabilities	16,872	684	8,978	684
Total amount recognised in profit or loss	<b>345,193</b>	<b>5,445</b>	<b>229,151</b>	<b>5,445</b>

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**13. INCOME AND EXPENDITURE**

	<u>Bukit Perumei</u>	<u>Bedok</u>	<u>Haven Infant &amp; Toddler</u>	<u>Haven School House</u>	<u>Tanjong Pagar</u>	<u>HQ</u>	<u>2024 Total</u>	<u>2023 Total</u>
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
<b>Revenue:</b>								
Childcare fees	507,700	496,667	203,622	562,095	395,231	-	<b>2,165,315</b>	2,071,440
	<u>507,700</u>	<u>496,667</u>	<u>203,622</u>	<u>562,095</u>	<u>395,231</u>	<u>-</u>	<u><b>2,165,315</b></u>	<u>2,071,440</u>
<b>Other income</b>								
Grant – IRAS / CPF	4,985	6,026	4,647	4,330	4,750	57,965	<b>82,703</b>	177,999
Other miscellaneous income	11,095	10,438	2,697	10,990	8,305	123,274	<b>166,799</b>	28,294
Donation service fees income	-	-	-	-	-	2,888,882	<b>2,888,882</b>	2,212,381
Fixed deposit interest								
- General fund	-	-	-	-	-	26,358	<b>26,358</b>	51,073
- Community Project Fund	-	-	-	-	-	19,806	<b>19,806</b>	18,217
	<u>16,080</u>	<u>16,464</u>	<u>7,344</u>	<u>15,320</u>	<u>13,055</u>	<u>3,116,285</u>	<u><b>3,184,548</b></u>	<u>2,487,964</u>
<b>Total income- Society</b>	<u>523,780</u>	<u>513,131</u>	<u>210,966</u>	<u>577,415</u>	<u>408,286</u>	<u>3,116,285</u>	<u><b>5,349,863</b></u>	<u>4,559,404</u>
<b>Subsidiary's revenue and other income</b>							<b>325,282</b>	211,742
							<u><b>5,675,145</b></u>	<u>4,771,146</u>
<b>Less: Operating expenses</b>								
<b>Employee benefits expenses:</b>								
Staff salaries, bonus and allowances	356,313	396,231	226,616	474,092	274,152	345,476	<b>2,072,880</b>	2,014,637
CPF and SDL	36,812	36,174	32,965	54,658	30,917	54,355	<b>245,881</b>	237,903
Staff training and seminars	3,156	5,329	1,883	1,250	2,878	37,361	<b>51,857</b>	44,726
Staff welfare / recruitment	3,559	1,679	1,090	3,821	4,624	17,762	<b>32,535</b>	40,570
Medical expenses	2,671	2,763	2,662	3,703	3,608	1,233	<b>16,640</b>	22,325
	<u>402,511</u>	<u>442,176</u>	<u>265,216</u>	<u>537,524</u>	<u>316,179</u>	<u>456,187</u>	<u><b>2,419,793</b></u>	<u>2,360,161</u>
<b>Subsidiary's expenses</b>							<b>59,173</b>	141,273
							<u><b>2,478,966</b></u>	<u>2,501,434</u>
<b>Depreciation and amortisation expenses:</b>								
Depreciation	8,649	9,074	6,296	7,017	186,056	50,698	<b>267,790</b>	155,282
<b>Subsidiary's expenses</b>							<b>139,322</b>	95,369
							<u><b>407,112</b></u>	<u>250,651</u>

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**13. INCOME AND EXPENDITURE - continued**

	<u>Bukit Perumei</u>	<u>Bedok</u>	<u>Haven Infant &amp; Toddler</u>	<u>Haven School House</u>	<u>Tanjong Pagar</u>	<u>HQ</u>	<u>2024 Total</u>	<u>2023 Total</u>
	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
<b>Other expenses:</b>								
Advertising	3,209	3,011	3,176	3,176	3,878	2,993	19,443	25,743
AGM expenses	-	-	-	-	-	910	910	-
Audit fees	6,428	6,428	6,188	6,498	5,248	-	30,790	27,070
Bank charges	132	187	87	131	97	467	1,101	1,511
Computer accessories	2,416	2,416	1,336	2,414	1,811	10,044	20,437	13,453
Committee members allowance	-	-	-	-	-	225,800	225,800	208,450
Conservancy charges	6,140	1,726	5,149	6,960	-	-	19,975	27,918
Donation collection fee	367	-	-	-	-	2,054,748	2,055,115	1,153,404
Due and subscription	-	-	-	-	-	188	188	250
Foreign workers levy	27,967	26,997	5,600	19,550	8,800	-	88,914	65,147
Function and activity expenses	3,540	897	613	1,129	1,717	14,550	22,446	57,631
Groceries	11,577	26,760	2,529	9,084	5,220	-	55,170	38,460
Innovation Guidance Project	-	-	-	-	-	-	-	719
Insurance	1,422	1,059	316	1,219	238	106	4,360	6,578
Licence and membership	520	-	520	1,127	27	-	2,194	970
Office expenses	627	1,447	1,418	1,911	136	-	5,539	6,654
Professional charges	-	-	-	-	-	-	-	6,017
Printing, stationery, and postage	2,854	2,425	769	3,273	1,057	1,254	11,632	11,529
Rental of photocopier	1,331	-	-	-	-	-	1,331	2,332
Rental premises	11,520	10,644	19,704	26,628	-	(5,198)	63,298	54,324
Repairs and maintenance	6,941	1,550	6,142	1,204	1,262	-	17,099	10,570
Software Maintenance	837	837	837	836	463	-	3,810	5,881
Sundries	3,438	3,384	3,788	4,932	3,458	480	19,480	31,391
Telephone charges	968	1,491	1,995	2,250	1,133	-	7,837	7,398
Transport allowance	510	3,510	510	1,510	360	86	6,486	6,400
Toys and books	-	-	-	1,835	-	-	1,835	2,414
Utilities	6,137	7,519	4,141	8,159	5,190	2,696	33,842	37,073
Interest on lease	-	64	104	78	7,654	1,078	8,978	18,064
	<u>98,881</u>	<u>102,352</u>	<u>64,922</u>	<u>103,904</u>	<u>47,749</u>	<u>2,310,202</u>	<u>2,728,010</u>	<u>1,827,351</u>
<b>Subsidiary's expenses</b>							<b>105,115</b>	<b>138,065</b>
							<u>2,833,125</u>	<u>1,965,416</u>

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**14. RELATED PARTY TRANSACTIONS**

In addition to the related party transactions disclosed elsewhere in these financial statements, the following transactions with related parties took place during the financial period at terms agreed between parties.

**Transactions with SASCO Senior Citizens' Home**

Related party balances and transaction in the accounts as	Type of relationship between the and the related party	Group		Society	
		2024	2023	2024	2023
		S\$	S\$	S\$	S\$
AIC grant received on behalf of a related party	Common committee members	5,517,523	8,542,210	5,517,523	8,542,210
AIC grant transferred to a related party	Common committee members	(5,517,523)	(8,542,210)	(5,517,523)	(8,542,210)
Donation service fees income	Common committee members	2,889,507	2,212,381	2,889,507	2,212,381
Expenses incurred on behalf of	Common committee members	19,911	115,335	19,911	115,335
Rent and other expenses	Common committee members	92,536	39,679	92,536	39,679

As at the financial year end, the following are the outstanding contracts entered by the Society on behalf of SASCO Senior Citizens' Home. The rights and obligations under these contracts are assigned to the Home.

Licenses to operate		
A	Licenses and Permits required for SSCH	Agreement period
1	License to Operate a Home for the Aged (Homes for the Aged Act (Chap 126A) - Homes for the Aged Regulations (1989))	19 Jun 2024 to 18 Jun 2026
Tenancy		
A	Licenses to use premises	Agreement period
1	License to use premises at Evergreen Place	19 Jun 2024 to 18 Jun 2026
2	Tenancy Agreement for SAC - Compassvale	16 May 2024 to 15 May 2026
3	Tenancy Agreement for SAC - Khatib	16 May 2024 to 15 May 2026
4	Tenancy Agreement for Hong Kah North	from 1 Jan 1999 for Day Activity Centre for Senior Citizens
5	Tenancy Agreement for Jurong West	from 1 Apr 2016 for Senior Care Centre
6	Tenancy Agreement for Telok Blangah	1 Feb 2025 to 31 Jan 2028
7	Tenancy Agreement for West Coast	from 1 March 2015 for Senior Care Centre
B	Funding Agreements	Agreement period
1	MSF Funding agreement for Sheltered Home programme	19 Jun 2024 to 18 Jun 2026
2	Funding agreement between Community Silver Trust (CST) and SASCO	1 Apr 2024 to 31 Mar 2029
3	Funding for Integrated Home and Day Care (IHDC)	1 Apr 2023 to 31 Mar 2026
4	Letter of Award Funding (AAC@CV)	1 Apr 2023 to 31 Mar 2026
5	Letter of Award Funding (AAC@KT)	2 Apr 2023 to 31 Mar 2026
6	Letter of Award Funding (AAC@WC)	3 Apr 2023 to 31 Mar 2026
Senior's Mobility & Enabling Fund (SMF)		
1	Senior's Mobility & Enabling Fund (SMF)	1 Apr 2024 to 31 Mar 2028



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**14. RELATED PARTY TRANSACTIONS – continued**

**Transactions with key management personnel**

**Key Management Compensation:**

	<b>Group</b>		<b>Society</b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
Allowances paid to chairman, secretary, treasurer and committee members				
SASCO Ltd	<b>163,000</b>	153,250	<b>163,000</b>	153,250
SASCO Senior Citizens' Home	<b>62,800</b>	55,200	<b>62,800</b>	55,200

**15. INCOME TAX**

	<b>Group</b>		<b>Company</b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
Current tax expense	-	-	-	-

Reconciliation between current tax expense/ (credit) and the product of accounting profit before tax multiplied by the applicable tax rate is as follows:

	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
Accounting (loss)/profit	<b>(44,058)</b>	53,645	<b>(65,730)</b>	216,610
Tax (benefit)/charge at the applicable tax rate	<b>(7,490)</b>	9,120	<b>(11,174)</b>	36,824
Income not subjected to tax	<b>9,947</b>	(36,824)	<b>11,174</b>	(36,824)
Expenses not deductible for tax purposes	-	16,213	-	-
Utilization of previously unrecognised tax losses	<b>(2,457)</b>	-	-	-
Deferred tax asset not recognised	-	11,491	-	-
Income tax expense	-	-	-	-

The Co-operative Society is exempted from income tax under Section 13 of the Singapore Income Tax Act 1947.

The Group has unrecognised tax losses \$1,750,000 (2023: \$1,765,000) at the reporting date which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements. The tax losses have no expiry date.

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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**16. FINANCIAL ASSETS AND FINANCIAL LIABILITIES - continued**

**Financial risk management objectives and policies**

The main risks arising from the Group's financial instrument are credit and liquidity risks. The Management Committee conducts regular reviews and agrees policies for managing each of these risks to minimise the potential adverse impact of these exposures.

**Credit risk**

Credit risk is the risk of financial loss to the Group if a member or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's loans to members and other receivables. For other financial assets, including cash, the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

Cash at bank is placed with licensed banks in Singapore.

The Group has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 90 days.

The Group determined that its financial assets are credit-impaired when:

- There is significant difficulty of the debtor
- A breach of contract, such as a default or past due event
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation
- There is a disappearance of an active market for that financial asset because of financial difficulty

The Group categorises a receivable for potential write-off when a debtor fails to make contractual payments more than 365 days past due. Financial assets are written off when there is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.

The Group's current credit risk grading framework comprises the following categories:

Category	Definition of category	Basis for recognising expected credit loss (ECL)
I	Counterparty has a low risk of default and does not have any past-due amounts.	12 Month ECL
II	Amount is < 90 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit-impaired
III	Amount is > 90 days past due or there is evidence indicating the asset is credit-impaired (in default).	Lifetime ECL – credit risk significantly impaired / credit - impaired
IV	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written off

The table below details the credit quality of the Group's financial assets, as well as maximum exposure to credit risk by credit risk rating categories:

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**16. FINANCIAL ASSETS AND FINANCIAL LIABILITIES – continued**

**Financial risk management objectives and policies – continued**

**Credit risk – continued**

**Credit risk**

<u>Group</u>	<u>Note</u>	<u>Category</u>	<u>12-month and /or lifetime ECL</u>	<u>Gross carrying amount S\$</u>	<u>Loss allowance S\$</u>	<u>Net carrying amount S\$</u>
<b>2024</b>						
Trade receivables		Note A	Lifetime ECL (simplified)	355,178	(58,929)	296,249
Deposits and other receivables		I	12 month ECL	232,608	-	232,608
					(58,929)	

<u>Group</u>	<u>Note</u>	<u>Category</u>	<u>12-month and /or lifetime ECL</u>	<u>Gross carrying amount S\$</u>	<u>Loss allowance S\$</u>	<u>Net carrying amount S\$</u>
<b>2023</b>						
Trade receivables		Note A	Lifetime ECL (simplified)	95,370	(44,009)	51,361
Deposits and other receivables		I	12 month ECL	145,511	-	145,511
					(44,009)	

**Credit risk**

<u>Society</u>	<u>Note</u>	<u>Category</u>	<u>12-month and /or lifetime ECL</u>	<u>Gross carrying amount S\$</u>	<u>Loss allowance S\$</u>	<u>Net carrying amount S\$</u>
<b>2024</b>						
Trade receivables		Note A	Lifetime ECL (simplified)	505	-	505
Trade receivables - Related party		Note A	Lifetime ECL (simplified)	331,887	-	331,887
Deposits and other receivables		I	12 month ECL	112,233	-	112,233
					-	

<u>Society</u>	<u>Note</u>	<u>Category</u>	<u>12-month and /or lifetime ECL</u>	<u>Gross carrying amount S\$</u>	<u>Loss allowance S\$</u>	<u>Net carrying amount S\$</u>
<b>2023</b>						
Trade receivables		Note A	Lifetime ECL (simplified)	4,128	-	4,128
Trade receivables - Related party		Note A	Lifetime ECL (simplified)	207,185	-	207,185
Deposits and other receivables		I	12 month ECL	65,920	-	65,920
					-	

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**16. FINANCIAL ASSETS AND FINANCIAL LIABILITIES – continued**

**Financial risk management objectives and policies – continued**

**Credit risk – continued**

Trade receivables (Note A)

For trade receivables, the Society has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. The Society determines the ECL by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of trade receivables is presented based on their past due status in terms of the provision matrix.

Excessive risk concentration

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry.

Exposure to credit risk

The Group has no significant concentration of credit risk. The Group has credit policies and procedures in place to minimise and mitigate its credit risk exposure.

Other receivables (Note B)

The Group assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Group measured the impairment loss allowance using 12-month ECL and determined that the ECL is insignificant.

**Liquidity risk**

Liquidity risk refers to the risk that the Group is unable to meet obligations as and when they fell due. The Group monitors its cash flow and collections on a regular basis as a mean of managing liquidity risk. The Members have committed to provide continuing financial support to the Group as and when required.

The following are the expected contractual undiscounted cash outflows of financial liabilities, including interest payments and excluding the impact of netting agreements:

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**16. FINANCIAL ASSETS AND FINANCIAL LIABILITIES – continued**

**Financial risk management objectives and policies – continued**

**Credit risk – continued**

<u>Group</u>	<u>Carrying Amount</u>	<u>Contractual Cash flows</u>	<u>Within 1 year</u>	<u>Between 2 and 5 years</u>	<u>Total</u>
<b>2024</b>	S\$	S\$	S\$	S\$	S\$
<b>Financial liabilities</b>					
Trade and other payables	139,447	139,447	139,447	-	139,447
Lease liabilities	117,055	118,143	118,143	-	118,143
	<u>256,502</u>	<u>257,590</u>	<u>257,590</u>	<u>-</u>	<u>257,590</u>
	<u>Carrying Amount</u>	<u>Contractual Cash flows</u>	<u>Within 1 year</u>	<u>Between 2 and 5 years</u>	<u>Total</u>
<b>2023</b>	S\$	S\$	S\$	S\$	S\$
<b>Financial liabilities</b>					
Trade and other payables	283,769	283,769	283,769	-	283,769
Lease liabilities	399,391	419,705	299,208	120,497	419,705
	<u>683,160</u>	<u>703,474</u>	<u>582,977</u>	<u>120,497</u>	<u>703,474</u>
	<u>Carrying Amount</u>	<u>Contractual Cash flows</u>	<u>Within 1 year</u>	<u>Between 2 and 5 years</u>	<u>Total</u>
<b>2024</b>	S\$	S\$	S\$	S\$	S\$
<b>Financial liabilities</b>					
Trade and other payables	134,208	134,208	134,208	-	134,208
Lease liabilities	69,960	71,048	71,048	-	71,048
	<u>204,168</u>	<u>205,256</u>	<u>205,256</u>	<u>-</u>	<u>205,256</u>
	<u>Carrying Amount</u>	<u>Contractual Cash flows</u>	<u>Within 1 year</u>	<u>Between 2 and 5 years</u>	<u>Total</u>
<b>2023</b>	S\$	S\$	S\$	S\$	S\$
<b>Financial liabilities</b>					
Trade and other payables	269,855	269,855	269,855	-	269,855
Lease liabilities	241,509	251,575	180,528	71,047	251,575
	<u>511,364</u>	<u>521,430</u>	<u>450,383</u>	<u>71,047</u>	<u>521,430</u>

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**16. FINANCIAL ASSETS AND FINANCIAL LIABILITIES – continued**

**Financial risk management objectives and policies – continued**

**Interest risk**

The income and operating cash flows of the Group is substantially independent of changes in market interest rates. The fixed deposits are interest bearing at the bank's prevailing interest rates.

**17. FAIR VALUES OF ASSETS AND LIABILITIES**

**Fair value hierarchy**

The Group measures fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy have the following levels:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. As price) or indirectly (i.e. derived from prices), and
- Level 3 – Inputs for the asset or liability that are not based on observable market rate (unobservable inputs)

**a) Investment at FVOCI**

The carrying value of S\$8,097/- of the investment as at 31 December 2024 disclosed in Note 6 is the fair value as based on the actual market price as at the balance sheet date.

**b) Cash and Cash Equivalents, Other Receivables and Other Payables**

The carrying amounts of these items approximate fair value due to their short term nature.

**18. CAPITAL MANAGEMENT**

The management considers the capital of the Society mainly consist of general fund, community project fund, reserve fund and fair value reserves.

The management manages the capital to ensure the Society will be able to continue as a going concern.

The management's overall strategy remains unchanged from the end of last financial year.

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**19. MATERIAL ACCOUNTING POLICY INFORMATION**

The accounting policies set out in the following paragraphs have been applied consistently to both periods presented in these financial statements, and have been applied consistently by the Group, except as explained in Note 2 (e), which addresses changes in accounting policies.

**a) Basis of Consolidation**

**i) Business combinations**

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the Group.

The Group measures goodwill at the acquisition date as:

- the fair value of the consideration transferred; plus
- the recognised amount of any NCI in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the pre-existing equity interest in the acquiree, over the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed. Any goodwill that arises is tested annually for impairment.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Any contingent consideration payable is recognised at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

Non-Controlling Interests (NCI) that are present ownership interests and entitle their holders to a proportionate share of the acquiree's net assets in the event liquidation are measured either at fair value or at the NCI's proportionate share of the recognized amounts of the acquiree's identifiable net assets at the acquisition date. The measurement basis taken is elected on a transaction-by-transaction basis. All other NCI are measured at acquisition date fair value, unless another measurement basis is required by FRSs.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business are expensed as incurred.

Changes in the Group's Interest in a subsidiary that do not result in a loss of control are accounted for as transactions with owners in their capacity as owners and therefore no adjustments are made to goodwill and no gain or loss is recognized in profit or loss. Adjustments to NCI arising from transactions that do not involve the loss of control are based on proportionate amount of the net assets of the subsidiary.

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**19. MATERIAL ACCOUNTING POLICY INFORMATION - CONTINUED**

**a) Basis of Consolidation - continued**

ii) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has right to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group. Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

Investments in subsidiaries are stated at cost less impairment losses.

iii) Loss of control

Upon the loss of control, the Group derecognises the assets and liabilities of the subsidiary, any NCI and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity-accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

**b) Property, Plant and Equipment**

Plant and equipment are stated at cost / valuation less accumulated depreciation and accumulated impairment loss.

Cost includes expenditure that is directly attributable to the acquisition of the asset.

Depreciation is computed on a reducing balance method at the annual depreciation rates as follows:-

Computers and Accessories	30%-33.33%
Furniture and fittings	10%
Office equipment	10%
Health equipment	10%
Renovation	20%
Toys and Books	20%

The residual values and useful lives of property, plant and equipment are reviewed and adjusted as appropriate at each reporting date.

On disposal of an item of property, plant and equipment, the difference between the net disposal proceeds and its carrying amount is taken to the profit or loss. Any amount in revaluation reserve relating to that asset is transferred to retained earnings.

Fully depreciated plant and equipment are retained in the financial statements until they are no longer in use.



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**19. MATERIAL ACCOUNTING POLICY INFORMATION - CONTINUED**

**c) Intangible Asset**

The intangible asset consists of transfer fees which is stated at cost less accumulated amortization and accumulated impairment loss. The cost of the intangible asset is amortized on the straight-line method over their estimated useful lives over 5 years.

**d) Financial assets and financial liabilities**

**(i) Recognition and initial measurement**

***Non-derivative financial assets and financial liabilities***

Receivables and debt investments issued are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at Fair Value Through Profit or Loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

***Non-derivative financial assets***

On initial recognition, a financial asset is classified as measured at: amortised cost; Fair Value Through Other Comprehensive Income (FVOCI) – debt investment; FVOCI – equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

***Financial assets at amortised cost***

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Group's financial assets at amortised cost are loan to members and other receivables and cash at banks.

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**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

**19. MATERIAL ACCOUNTING POLICY INFORMATION - continued**

**d) Financial assets and financial liabilities - continued**

**(ii) Classification and subsequent measurement**

***Debt investments at FVOCI***

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Group has no debt investments at FVOCI.

***Equity investments at FVOCI***

On initial recognition of an equity investment that is not held-for-trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

The Group's investment in listed company classified as equity investment at FVOCI.

***Financial assets at FVTPL***

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. On initial recognition, the Group and Society may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

The Group has no financial assets at FVTPL.

***Financial assets: Business model assessment***

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

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**19. MATERIAL ACCOUNTING POLICY INFORMATION - continued**

**d) Financial assets and financial liabilities - continued**

**ii) Classification and subsequent measurement- *continued***

***Financial assets: Business model assessment - continued***

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated – e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

Financial assets that are held-for-trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

***Non-derivative financial assets: Assessment whether contractual cash flows are solely payments of principal and interest***

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group considers:

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**19. MATERIAL ACCOUNTING POLICY INFORMATION - continued**

**d) Financial assets and financial liabilities - continued**

**(ii) Classification and subsequent measurement - continued**

**Financial assets: Business model assessment - continued**

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable rate features;
- prepayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets (e.g. non-recourse features)

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a significant discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with criterion if the fair value of the prepayment feature is insignificant at initial recognition.

**Non-derivative financial assets: Subsequent measurement and gains and losses**

**Financial assets at FVTPL**

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

**Financial assets at amortised cost**

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

**Debt investments at FVOCI**

These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.

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**19. MATERIAL ACCOUNTING POLICY INFORMATION – CONTINUED**

**d) Financial assets and financial liabilities - continued**

**(ii) Classification and subsequent measurement – continued**

***Non-derivative financial assets: Assessment whether contractual cash flows are solely payments of principal and interest -continued***

*Equity investments at FVOCI*

These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss.

**Financial liabilities**

*Initial recognition and measurement*

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVTPL, directly attributable transaction costs.

*Subsequent measurement*

After initial recognition, financial liabilities that are not carried at FVTPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

*Derecognition*

A financial liability is derecognised when the obligation under the liability is discharge or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid recognised in profit or loss.

**e) Impairment**

**i) Non-financial assets**

The carrying amounts of non-financial assets, are reviewed at each reporting date to determine whether there is any indication that these assets may be impaired. If any such indication exists, the recoverable amount of the asset is estimated to determine the amount of impairment loss. For the purpose of impairment testing of these assets, the recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of the cash-generating-unit to which the asset belongs.

If the recoverable amount of an asset (or cash-generating-unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating-unit) is reduced to its recoverable amount. The impairment loss is recognised in profit or loss unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease in equity.

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**19. MATERIAL ACCOUNTING POLICY INFORMATION – continued**

**e) Impairment – continued**

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating-unit) is increased to the revised estimate of its recoverable amount, so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of impairment loss for an asset is recognised in profit or loss, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase in equity.

**ii) *Non-derivative Financial Assets***

The Group has the following financial assets subject to the Expected Credit Losses(ECLs) impairment model under FRS 109:

- Cash and bank deposits;
- Trade and other receivables, deposit and due from related parties (other debtors)

**Loss allowances of the Group are measured on the following basis:**

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

**f) Revenue**

Revenue is recognised upon satisfaction of these performance obligations which occur when control is transferred to the customer.

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**19. MATERIAL ACCOUNTING POLICY INFORMATION - CONTINUED**

**f) Revenue - continued**

*Donations and sponsorships*

Revenue from donations and sponsorships are accounted for and when received, except for committed donations and sponsorships that are recorded when commitments are signed.

*Rendering of services*

Revenue from rendering of services is recognised over time when the services have been performed and rendered.

*Interest income*

Interest income including income arising from financial instruments. is recognised on a time-apportion basis using the effective interest method.

*Community service project fund*

The fund is made up of donations from the members, money from fund-raising projects contributions from the Co-operative. It is used for the Co-operative's service projects.

*Sale of goods*

Revenue from sale of goods is recognised at point in time when the goods are delivered to students / parents.

**g) Grants**

Government grants are recognised when there is reasonable assurance that the grant will be received, and all attaching conditions with delivery will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the balance sheet and is amortised to profit and loss over the expected useful life of the relevant asset by equal annual instalments.

**h) Taxes**

*i) Current income tax*

*Society*

The Co-operative Society is exempted from income tax under Section 13(1) (f) (ii) of the Singapore Income Tax Act 1947.

*Group*

Income tax expense comprises current and deferred tax. Current tax and deferred tax is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable or receivable in respect of previous years.

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**19. MATERIAL ACCOUNTING POLICY INFORMATION - CONTINUED**

**h) Tax – continued**

*ii) Deferred tax*

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

*iii) Sales tax*

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and

**i) Employee benefits**

*Defined contribution plan*

As required by law, the Group makes contribution to the state pension scheme, central provident fund (“CPF”). CPF contributions are recognised as compensation expense in the same period as the employment that gives rise to the contribution.

*Short-term employee benefits*

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term employee benefits if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

*Employee leave entitlement*

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made when the estimated liability for annual leave is incurred as a result of services rendered by employees up to the reporting date.



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**19. MATERIAL ACCOUNTING POLICY INFORMATION - continued**

**j) Dividends to Society members**

Dividends to the Society's members are recognised when the dividends are approved for payment.

**k) Provisions**

Provisions are recognised when the Group has a present obligation as a result of a past event where it is probable that it will result in an outflow of economic benefits that can be reasonably estimated. Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

**l) Related parties**

A related party is defined as follows:

(a) A person or a close member of that person's family is related to the Group if that person:

- i) Has control or joint control over the Group;
- ii) Has significant influence over the Group; or
- iii) Is a member of the key management personnel of the Group or of a parent of the Group.

(b) An entity is related to the Group if any of the following conditions applies:

- i) The entity and the Group are members of the same group (which means that each parent, subsidiary is related to others).
- ii) One entity is an associate or joint venture of the other entity (or and associate or joint venture of a member of a group of which the other entity is a member).
- iii) Both entities are joint ventures of the same third party.
- iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- v) The entity is a post-employment benefit for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
- vi) The entity is controlled or jointly is controlled by a person identified in (a);
- vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personal of the entity (or of parent of the entity).

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**19. MATERIAL ACCOUNTING POLICY INFORMATION - continued**

**m) Leases**

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

*As lessee*

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

**i) Right-of-use assets**

Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 3d.

**ii) Lease liabilities**

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

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**NOTES TO THE FINANCIAL STATEMENTS – CONTINUED**

**19. MATERIAL ACCOUNTING POLICY INFORMATION - continued**

**n) New standards and interpretations not yet adopted**

A number of new standards, amendments to standards and interpretations are issued but effective for annual periods beginning after 31 December 2024, and have not been applied in preparing these financial statements. The Group does not plan to early adopt these standards.

The following standards that have been issued but not yet effective are as follows:

<u>Description</u>	<u>Effective for annual period Beginning on or after</u>
Amendments to FRS 21 <i>The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability</i>	1 January 2025
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures: Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Annual Improvement to FRSs Volume 11	1 January 2026
FRS 118 <i>Presentation and Disclosure in Financial Statements:</i>	1 January 2027
FRS 119 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to FRS 110 <i>Consolidated Financial Statements</i> and FRS 28 <i>Investments in Associates and Joint Ventures: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture.</i>	Date to be determined

The directors expect that the adoption of the standards above will have no material impact on the financial statements in the period of initial application.